Message for Lynch, Bill

From: Mulderig, John

Date: Thu, Sep 21, 1995 1:52 PM

Subject: FW: PMI vs. PMUSA

To: Lynch, Bill

Bill,

Let's discuss this at 2. John

From: Marian DeBardeleben on Wed, Sep 20, 1995 6:17 PM
Subject: PMI vs. PMUSA
To: Mulderig, John
Cc: DeBardeleben Marian; Harris Charity

I have spent the afternoon with our Product Development folks, looking at the records they generate and advising them on how to handle them. We have at R&D a "QZ93" cost center that is paid by PM International. However, they have R&D managers and are in all other ways considered a part of R&D. Their documents, specifications, analyses, etc. are put out under the letterhead "Philip Morris Products Inc." All of their work refers to brands and processes developed/sold/used in foreign countries. There is a similar cost center in our analytical testing area that "works" solely on product for foreign use. The results of their work is reported up
through R&D management.

Are they to follow the R&D records management system, with our codes, disposal suspension categories, and the like? I have advised them as if they are fully a part of R&D but promised to check this out with you.

-Marian.

2043466533

2043466533A

Source: https://www.industrydocuments.ucsf.edu/docs/kmgh0005